ANNUAL REPORT CHECKLIST FISCAL YEAR ENDED: 12/31/2024 PROVIDER(S): O'Connor Woods Housing Corporation CCRC(S): O'Connor Woods PROVIDER CONTACT PERSON: Carey Howell **TELEPHONE NUMBER:** E-MAIL ADDRESS: Carey.Howell@eskaton.org (916) 334-0810 A complete annual report must consist of 3 copies of all of the following: Annual Report Checklist. Annual Provider Fee in the amount of: \$8,860 ☐ If applicable, late fee in the amount of: \$ ✓ Certification by the provider's **Chief Executive Officer** that: ☑ The reports are correct to the best of his/her knowledge. Z Each continuing care contract form in use or offered to new residents has been approved by the Department. ☑ The provider is maintaining the required liquid reserves and, when applicable, the required refund reserve. Evidence of the provider's fidelity bond, as required by H&SC section 1789.8. Provider's audited financial statements, with an accompanying certified public accountant's opinion thereon. Provider's audited reserve reports (prepared on Department forms), with an accompanying certified public accountant's opinion thereon. (NOTE: Form 5-5 must be signed and have the required disclosures attached (H&SC section 1790(a)(2) and (3)). "Continuing Care Retirement Community Disclosure Statement" for *each* community. Form 7-1, "Report on CCRC Monthly Service Fees" for **each** community. ☐ Form 9-1, "Calculation of Refund Reserve Amount", if applicable. ☐ Key Indicators Report (signed by CEO or CFO (or by the authorized person who signed the

provider's annual report)). The KIR may be submitted along with the annual report, but is not

required until 30 days later.

PART 1 RESIDENT POPULATION AND ANNUAL PROVIDER FEE

FORM 1-1:RESIDENT POPULATION

Line	Continuing Care Residents	TOTAL				
[1]	Number at beginning of fiscal year	107				
[2]	Number at end of fiscal year	107				
[3]	Total Lines 1 and 2	214 x.50				
[4]	Multiply Line 3 by ".50" and enter result on Line 5.	X.30				
[5]	Mean number of continuing care residents	107				
All Residents						
[6]	Number at beginning of fiscal year	405				
[7]	Number at end of fiscal year	401				
[8]	Total Lines 6 and 7	806 x.50				
[9]	Multiply Line 8 by ".50" and enter result on Line 10.					
[10]	Mean number of <i>all</i> residents	403				
[11]	Divide the mean number of continuing care residents (Line 5) by the mean number of <i>all</i> residents (Line 10) and enter the result (round to two decimal places).	27				

O'Connor Woods Calculation of Non-Contract Resident Reimbursement December 31, 2024

	Independent	Assisted	Skilled	Total
Contract Residents @ 12/31/23 Contract Residents @ 12/31/24	99 98	7 8	1 1	107 107
Total	197	15	2	214
Mean	98.5	7.5	1.0	107.0
All Residents @ 12/31/23 All Residents @ 12/31/24	243 233	97 114	65 54	405 401
Total	476	211	119	806
Mean	238.0	105.5	59.5	403.0
% Contract Residents to Total Residents	41.39%	7.11%	1.68%	26.55%
% Non-Contract Residents to Total Residents	58.61%	92.89%	98.32%	73.45%
2024 CASH RECEIPTS				
Independent Living (Contract Residents) Net Independent Living (Non-Contract Residents) Total Independent Living Cash Receipts	4,941,000 6,997,000 11,938,000			
Assisted Living (Contract Residents) Net Assisted Living (Non-Contract Residents) Total Assisted Living Cash Receipts	С	653,000 8,536,000 9,189,000		

Skilled Nursing (Contract Residents)
Net Skilled Nursing (Non-Contract Residents)
Total Skilled Nursing Cash Receipts

205,000 **12,007,000** 12,212,000

Total Non-Contract Resident Cash Receipts

27,540,000

FORM 1-2: ANNUAL PROVIDER FEE

Line		TOTAL
[1]	Total Operating Expenses (including depreciation and debt service - interest only)	39,079,000.00
[a]	Depreciation	4,883,000.00
[b]	Debt Service (Interest Only)	1,380,000.00
[2]	Subtotal (add Line 1a and 1b)	6,263,000.00
[3]	Subtract Line 2 from Line 1 and enter result.	32,816,000.00
[4]	Percentage allocated to continuing care residents (Form 1-1, Line 11)	0.27
[5]	Total Operating Expense for Continuing Care Residents (multiply Line 3 by Line 4)	8,860,000.00
[6]	Total Amount Due (multiply Line 5 by .001)	\$ 8,860.00
PROVI	DER: O'Connor Woods Housing Corporation	
COMM	UNITY: O'Connor Woods	

PART 2 CERTIFICATION BY CHIEF EXECUTIVE OFFICER

CERTIFICATION BY CHIEF EXECUTIVE OFFICER

As required by the Continuing Care Contract Statutes, I hereby certify that:

- The annual reserve reports and any amendments thereto are correct to the best of my knowledge.
- Each continuing care contract form in use or offered to new residents has been approved by the Department.
- As of the date of my certification, the provider is maintaining the required liquid reserve and, if applicable, the required refund reserve.

Dated: 4/21/2025

Penny Mallette, Executive Director

PART 3 EVIDENCE OF FIDELITY BOND



CERTIFICATE OF PROPERTY INSURANCE

DATE (MM/DD/YYYY) 6/22/2023

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER AND THE CERTIFICATE HOLDER

RE	EPR	ESENTATIVE	OR PRODUCE	R, AND THE CERTIFICATE HOLDER.						
PROD					CONTACT NAME:					
			urance Broker	S	PHONE (A/C No Ext): 92	PHONE (A/C, No. 5xt). 925-934-8500 FAX (A/C, No.: 925-934-8278				4-8278
	1350 Carlback Avenue Walnut Creek CA 94596			E-MAIL ADDRESS:			, (,	,-		
''"		0.001.07.0	1000		E-MAIL ADDRESS: PRODUCER CUSTOMER ID:	OCONWOO-01				
				License#: 05642		INSURER(S) AFFOR	DING COVE	RAGE		NAIC#
INSUI						is Insurance Comp				37273
0'0	onr	or Woods H	lousing Corpor	ation	INSURER B:	<u> </u>				
		Vagner Heigh on CA 95209			INSURER C :					
100	Citt	M 0/4 30203			INSURER D :					
					INSURER E :					
					INSURER F :					
COV	/ER	AGES		CERTIFICATE NUMBER: 10155257	•		REVISIO	N NUMBER:		
_				ROPERTY (Attach ACORD 101, Additional Remarks						
					,	,				
THI	S 18	TO CERTIEV	THAT THE POI	LICIES OF INSURANCE LISTED BELC	W HAVE REEN I	SSUED TO THE IN	ISUREDI	NAMED AROV	'E FOR	THE POLICY
I PEF	RIOE	INDICATED.	. NOTWITHSTA	NDING ANY REQUIREMENT. TERM C	R CONDITION O	F ANY CONTRACT	T OR OTH	HER DOCUME	NT WIT	H RESPECT
TO	WH	CH THIS CEF	RTIFICATE MAY	BE ISSUED OR MAY PERTAIN, THE LUSIONS AND CONDITIONS OF SUC	INSURANCE AFF	ORDED BY THE F	POLICIES	DESCRIBED	HEREIN	LIS UDICLIAIMS
INSR))L		<u> </u>		POLICY EFFECTIVE					
LTR		TYPE OF INS	SURANCE	POLICY NUMBER	DATE (MM/DD/YYYY)	DATE (MM/DD/YYYY)	COVER	ED PROPERTY		LIMITS
		PROPERTY					BUILD	DING	\$	
	CAL	ISES OF LOSS	DEDUCTIBLES				PERS	ONAL PROPERTY	\$	
		BASIC	BUILDING				BUSIN	NESS INCOME	\$	
		BROAD	CONTENTS				EXTR	A EXPENSE	\$	
		SPECIAL					RENT	AL VALUE	\$	
		EARTHQUAKE					BLAN	KET BUILDING	\$	
		WIND					BLAN	KET PERS PROP	\$	
		FLOOD					BLAN	KET BLDG & PP	\$	
									\$	
									\$	
		INLAND MARINE		TYPE OF POLICY					\$	
	CAL	ISES OF LOSS							\$	
		NAMED PERILS		POLICY NUMBER					\$	
									\$	
Α		CRIME		P001000595946-03	6/15/2023	6/16/2024	X Fidelity	y Bond	\$ \$5,00	0.000
	TYP	E OF POLICY					X Deduc	tible	\$ \$25,0	•
		lity/Dishonesty							\$	
		BOILER & MACH							\$	
		EQUIPMENT BRE	EAKDOWN						\$	
									\$	
									\$	
SPEC	IAL (CONDITIONS / OTH	HER COVERAGES (A	ACORD 101, Additional Remarks Schedule, may be	attached if more space	e is required)			1 *	
Re:	As ı	espects Mead	dowood.		•					

CERTIFICATE HOLDER CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

Eskaton Properties, Inc. 5105 Manzanita Ave. Carmichael, CA 95608

AUTHORIZED REPRESENTATIVE

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CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 4/22/2025

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

this certificate does not confer rights to the certificate holder in lieu of s	uch endorsement(s).				
PRODUCER	CONTACT NAME: Walnut Creek AMS Team				
(WC) Heffernan Insurance Brokers 1350 Carlback Avenue	PHONE (A/C, No, Ext): 925-934-8500 FAX (A/C, No): 925-934	4-8278			
Walnut Creek CA 94596 E-MAIL ADDRESS: WalnutCreekAMS@heffins.com					
	INSURER(S) AFFORDING COVERAGE	NAIC#			
License#: 056424\$	INSURER A: StarStone Specialty Insurance Company	44776			
NSURED OCONWOO-0	INSURER B: Nationwide Mutual Insurance Company				
O'Connor Woods Housing Corporation 3400 Wagner Heights Rd	INSURER C: Insurance Company of the West	27847			
Stockton CA 95209	INSURER D : Palomar Excess and Surplus Insurance Company 1				
	INSURER E: Axis Insurance Company	37273			
	INSURER F:				
COVERAGES CERTIFICATE NUMBER: 178639692	REVISION NUMBER:				
THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAINDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION					
	OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO V	VHICH THIS			

EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. ADDL SUBR INSD WVD POLICY EFF (MM/DD/YYYY) POLICY EXP (MM/DD/YYYY) TYPE OF INSURANCE POLICY NUMBER \$1,000,000 В Χ COMMERCIAL GENERAL LIABILITY ACP3078321723 6/16/2024 6/16/2025 EACH OCCURRENCE DAMAGE TO RENTED X | CLAIMS-MADE OCCUR \$100,000 PREMISES (Ea occurrence) MED EXP (Any one person) \$5,000 PERSONAL & ADV INJURY \$1,000,000 GEN'L AGGREGATE LIMIT APPLIES PER: GENERAL AGGREGATE \$3,000,000 PRO-JECT X Loc POLICY PRODUCTS - COMP/OP AGG \$3,000,000 OTHER: COMBINED SINGLE LIMIT (Ea accident) **AUTOMOBILE LIABILITY** \$1,000,000 В ACP3078321723 6/16/2024 6/16/2025 ANY AUTO Χ BODILY INJURY (Per person) SCHEDULED AUTOS NON-OWNED OWNED AUTOS ONLY HIRED **BODILY INJURY (Per accident)** \$ PROPERTY DAMAGE (Per accident) Χ \$ AUTOS ONLY **AUTOS ONLY** \$ **UMBRELLA LIAB** Χ 18742Z240AHL 6/16/2024 6/16/2025 OCCUR **EACH OCCURRENCE** \$3,000,000 **EXCESS LIAB** CLAIMS-MADE \$3,000,000 **AGGREGATE** DED X RETENTION \$ 0 WORKERS COMPENSATION WPL 5052693 05 1/1/2025 1/1/2026 STATUTE AND EMPLOYERS' LIABILITY ANYPROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? \$1,000,000 E.L. EACH ACCIDENT N/A (Mandatory in NH) \$1,000,000 E.L. DISEASE - EA EMPLOYEE If yes, describe under DESCRIPTION OF OPERATIONS below \$1,000,000 E.L. DISEASE - POLICY LIMIT PROFESSIONAL LIABILITY CYBER LIABILITY CRIME EACH OCC/AGGREGATE \$1M/\$3M ACP3078321723 6/16/2024 6/16/2025 AGGREGATE/DEDUCTIBLE THEFT/DEDUCTIBLE \$2M/\$10K \$5M/\$25K PLM-CB-S8GRC2PHI002 1/1/2025 1/1/2026 P-001-000595946-04 6/16/2024 6/16/2025

CERTIFICATE HOLDER	CANCELLATION
Eskaton Properties, Inc.	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
5105 Manzanita Ave. Carmichael, CA 95608	AUTHORIZED REPRESENTATIVE

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

Re: As respects Meadowood.

PART 4 AUDITED FINANCIAL STATEMENTS



Report of Independent Auditors and Financial Statements

O'Connor Woods Housing Corporation

December 31, 2024 and 2023



Table of Contents

	Page
Report of Independent Auditors	1
Financial Statements	
Balance Sheets	4
Statements of Operations and Changes in Net Assets	6
Statements of Cash Flows	8
Notes to Financial Statements	10



Report of Independent Auditors

The Board of Directors
O'Connor Woods Housing Corporation

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of O'Connor Woods Housing Corporation, which comprise the balance sheets as of December 31, 2024 and 2023, and the related statements of operations and changes in net assets, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of O'Connor Woods Housing Corporation as of December 31, 2024 and 2023, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of O'Connor Woods Housing Corporation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about O'Connor Woods Housing Corporation's ability to continue as a going concern within one year after the date that the financial statements are issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, and design and perform audit procedures responsive to those risks. Such
 procedures include examining, on a test basis, evidence regarding the amounts and disclosures
 in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of O'Connor Woods Housing Corporation's internal control.
 Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about O'Connor Woods Housing Corporation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

San Francisco, California

loss Adams IIP

April 18, 2025

Financial Statements

O'Connor Woods Housing Corporation Balance Sheets

December 31, 2024 and 2023 (In Thousands)

	2024		2023	
ASSETS				
CURRENT ASSETS				
Cash and cash equivalents	\$	4,107	\$	3,481
Investments		16,894		16,168
Tenant and patient receivables, net		1,724		1,827
Other receivables		743		1,217
Prepaid expenses and deposits		687		649
Inventories		67		113
Assets limited as to use, required for current liabilities -				
debt service reserves		2,028		2,051
Total current assets		26,250		25,506
ASSETS LIMITED AS TO USE, net of current portion				
Debt service reserves, net of current portion		1,490		1,419
Donor-restricted cash and investments		3,595		3,468
Total assets limited as to use, net of current portion		5,085		4,887
PROPERTY AND EQUIPMENT, net		42,523		45,591
Total assets	\$	73,858	\$	75,984

O'Connor Woods Housing Corporation Balance Sheets

December 31, 2024 and 2023 (In Thousands)

	2024	2023
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable and accrued expenses	\$ 2,909	\$ 1,455
Accrued payroll and payroll-related expenses	1,365	1,257
Accrued interest expense	677	703
Long-term debt, current portion	1,558	1,553
Deferred entrance fees, current portion	535	479
Refundable CCRC contracts, current portion	813	304
Deferred income and tenant deposits	 1,130	 1,011
Total current liabilities	 8,987	6,762
NONCURRENT LIABILITIES		
Deferred entrance fees, net of current portion	1,978	1,957
Refundable CCRC contracts, net of current portion	12,599	13,342
Other long-term liabilities	12	10
Long-term debt, net of current portion	35,148	 36,707
Total noncurrent liabilities	49,737	52,016
Total liabilities	 58,724	58,778
NET ASSETS		
Without donor restrictions	11,410	13,720
With donor restrictions	3,724	 3,486
Total net assets	15,134	17,206
Total liabilities and net assets	\$ 73,858	\$ 75,984

O'Connor Woods Housing Corporation Statements of Operations and Changes in Net Assets

Statements of Operations and Changes in Net Assets Years Ended December 31, 2024 and 2023 (In Thousands)

NET ASSETS WITHOUT DONOR RESTRICTIONS	 2024	2023
REVENUE AND OTHER SUPPORT Rental revenue, including amortization of CCRC entrance fees of \$660 and \$623 in 2024 and 2023, respectively Net patient service revenue	\$ 21,791 12,273	\$ 20,530 12,677
Other revenue Contributions Net assets released from restrictions for operations	771 13 115	 659 11 82
Total revenue and other support	 34,963	 33,959
EXPENSES Salaries and wages Employee benefits Professional fees Supplies Purchased services Ancillary costs Utilities Insurance and other Management and support services fees Depreciation Interest and amortization Total expenses	15,340 3,613 363 817 5,672 1,752 2,589 1,186 1,743 4,883 1,121	15,187 3,614 997 782 5,456 1,900 2,344 969 1,698 4,968 1,180
Operating loss	(4,116)	 (5,136)
NONOPERATING REVENUE (EXPENSE) Investment income Loss on asset disposal	1,815 (9)	2,892 (13)
Total nonoperating revenue	 1,806	 2,879
Deficiency of revenue and other support over expenses	\$ (2,310)	\$ (2,257)

O'Connor Woods Housing Corporation Statements of Operations and Changes in Net Assets Years Ended December 31, 2024 and 2023 (In Thousands)

	2024	2023
NET ASSETS WITH DONOR RESTRICTIONS Contributions Investment income Charitable annuity trust valuation adjustment Net assets released from restrictions for operations	11 335 7 (115)	60 416 2 (82)
Change in net assets with donor restrictions	238	396
CHANGE IN NET ASSETS	(2,072)	(1,861)
NET ASSETS, beginning of year	17,206	19,067
NET ASSETS, end of year	\$ 15,134	\$ 17,206

O'Connor Woods Housing Corporation Statements of Cash Flows

Years Ended December 31, 2024 and 2023 (In Thousands)

	2024		 2023	
CASH FLOWS FROM OPERATING ACTIVITIES Cash receipts from rental revenue Cash receipts from sales of CCRC contracts Cash receipts from patients Cash receipts from other revenue	\$	21,127 977 12,212 1,468	\$ 19,968 1,066 12,386 1,231	
Cash payments for salaries and benefits Cash payments for other operating expenses Cash payments for interest		(18,840) (12,371) (1,391)	(18,771) (14,740) (1,069)	
Net cash provided by operating activities		3,182	 71_	
CASH FLOWS FROM INVESTING ACTIVITIES Purchase of investments Proceeds from sale of investments Purchase of property and equipment		(25,666) 26,095 (1,824)	(8,105) 10,873 (2,809)	
Net cash used in investing activities		(1,395)	(41)	
CASH FLOWS FROM FINANCING ACTIVITIES Principal payments on long-term debt Donor-restricted contributions Sales of refundable CCRC contracts Refunded CCRC contracts		(1,310) 11 - -	 (450) 60 1,801 (550)	
Net cash (used in) provided by financing activities		(1,299)	861	
NET CHANGE IN CASH, CASH EQUIVALENTS, AND RESTRICTED CASH		488	891	
CASH, CASH EQUIVALENTS, AND RESTRICTED CASH, beginning of year		7,219	 6,328	
CASH, CASH EQUIVALENTS, AND RESTRICTED CASH, end of year	\$	7,707	\$ 7,219	
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION Noncash investing activity during the year for property and equipment acquired through accounts payable	\$	112	\$ 5	

O'Connor Woods Housing Corporation Statements of Cash Flows

Years Ended December 31, 2024 and 2023 (In Thousands)

	2024	2023
RECONCILIATION OF CHANGE IN NET ASSETS TO NET CASH		
PROVIDED BY OPERATING ACTIVITIES		
Change in net assets	\$ (2,072)	\$ (1,861)
Adjustments to reconcile change in net assets		
to net cash provided by operating activities		
Depreciation	4,883	4,968
Loss on asset disposal	9	13
Amortization of deferred financing costs	150	156
Amortization of bond premium	(394)	(404)
Amortization of CCRC entrance fees	(660)	(623)
Restricted contributions received	(11)	(60)
Net realized and unrealized gains on investments	(1,466)	(2,747)
Charitable annuity trust valuation adjustment	(7)	(2)
Provision for uncollectible accounts	287	672
Changes in assets and liabilities		
Tenant and patient receivables	(184)	(291)
Other receivables	474	48
Prepaid expenses and deposits	(38)	(27)
Inventories	46	43
Accounts payable and accrued expenses	1,454	(1,269)
Accrued payroll and payroll-related expenses	113	30
Accrued interest expense	(26)	359
Deferred income and tenant deposits	119	61
Refundable CCRC contracts	(234)	368
Deferred entrance fees	737	650
Other long-term liabilities	 2	(13)
Net cash provided by operating activities	\$ 3,182	\$ 71

Note 1 - Organization and Summary of Significant Accounting Policies

Organization – In June 2014, O'Connor Woods Housing Corporation and O'Connor Woods Holding Company merged and became O'Connor Woods Housing Corporation. O'Connor Woods Housing Corporation (the Corporation) is a California not-for-profit corporation. The Corporation is licensed by the State of California Department of Social Services Continuing Care Contracts Branch as a Continuing Care Retirement Community (CCRC) and provides housing and other needs of the elderly in Stockton, California. It owns and operates a 249-unit residential retirement facility; a 37-unit assisted living facility (Garden Oaks); a 48-unit assisted living facility (Oak Creek); a 20-unit memory care facility (Laurel Pointe); an 11-unit memory care facility Laurel Pointe East); and a 75-unit skilled nursing facility (Meadowood Care Center).

A summary of significant accounting policies follows:

Cash and cash equivalents – For purposes of reporting in the statements of cash flows, the Corporation includes all highly liquid debt instruments purchased with an original maturity of three months or less, including money market funds, as cash and cash equivalents. The Corporation periodically maintains cash deposits in excess of federally insured limits.

Assets limited as to use – Assets limited as to use include assets held by a trustee under a bond indenture agreement and assets restricted by donors. Assets limited as to use are reported at fair value. Amounts required to satisfy the obligations classified as current liabilities are reported as current assets in the accompanying balance sheets.

Accounts receivable – The Corporation provides services to residents including those that may lack adequate funds or may participate in programs that do not pay full charges. The Corporation receives payment for health services from residents, insurance companies, Medicare, health maintenance organizations, and other third-party payors. As a result, the Corporation is exposed to certain credit risks. The Corporation manages its risk by regularly reviewing its accounts and providing appropriate allowances for uncollectible accounts. Tenant and patient accounts receivable are stated at the amount management expects to collect. The Corporation provides for estimated credit losses on accounts receivable based on prior bad debt experience and generally does not charge interest on past due balances. Past due status is based on the date of services provided. Receivables are charged off when they are deemed uncollectible. Recoveries from previously charged-off accounts are recorded when received.

Revenue recognition – The Corporation's patient service revenue is generated through the Meadowood Care Center skilled nursing facility. The Corporation generally does not require collateral or other security in extending credit to patients; however, the Corporation routinely obtains assignments of (or is otherwise entitled to receive) benefits receivable under health insurance programs, plans, or policies of patients, such as Medicare and commercial insurance. Patient service revenue is recognized at the time the service is provided. A portion of the Corporation's revenue is subject to discounts under contracts with third-party payors, or explicit price concessions. The transaction price for these services is based on standard charges for goods and services provided, reduced by contractual adjustments provided to third parties. The Corporation determines its estimates for contractual adjustments based on contractual agreements and historical experience. Routine services are treated as a single performance obligation satisfied over time as services are rendered. As such, patient care represents a bundle of services that are not capable of being distinct. Additionally, there may be ancillary services which are not included in the daily rates for routine services. Ancillary services are treated as separate performance obligations satisfied at a point in time, if and when those services are rendered. Revenue is recognized in the month in which the performance obligations are satisfied. Performance obligations satisfied over time for net patient service revenue are recognized based on actual charges incurred. This method provides a faithful depiction of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation.

Rental revenue generated through the assisted living, memory care, and independent living facilities is recognized monthly in accordance with the provisions of Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 606, *Revenue from Contracts with Customers*. Security deposits and advanced rent are recognized as liabilities until returned to tenants or otherwise earned. The Corporation has determined that the senior living services included under a monthly fee have the same timing and pattern of transfer and are a series of distinct services that are considered one performance obligation which is satisfied over time. In conjunction with its resident services, the Corporation sells CCRC membership contracts. Revenue associated with these membership contracts is recognized over the estimated remaining life of the resident.

The following represents net patient service revenue (in thousands), disaggregated by payor source, and rental revenue (in thousands), disaggregated by level of care for the years ended December 31, as this best depicts how the nature, amount, timing, and uncertainty of revenue and cash flows are affected by economic factors:

	Year Ended December 31, 2024								
	rivate Pay		Other surance	M	edicare	Me	edi-Cal		Total
Net Patient Service Revenue	\$ 586	\$	3,533	\$	3,578	\$	4,576	\$	12,273
			Year E	inded E	ecember 3°	1, 2024			
	sisted		emory		pendent		CCRC		T
	 iving		Care		_iving	∟ntra	ince Fees		Total
Rental Revenue	\$ 6,386	\$	2,923	\$	11,822	\$	660	\$	21,791

		Year E	nded E	December 3	1, 2023		
	 rivate Pay	 Other surance	M	edicare	Me	edi-Cal	Total
Net Patient Service Revenue	\$ 132	\$ 3,286	\$	4,261	\$	4,998	\$ 12,677
		Year E	nded D	December 3°	1, 2023		
	sisted	emory		ependent		CRC	
	 iving	 Care		Living	Entra	nce Fees	 Total
Rental Revenue	\$ 6,235	\$ 2,689	\$	10,983	\$	623	\$ 20,530

The mix of receivables from patients and third-party payors is follows as of December 31:

	2024	2023		
Commercial and other	31%	34%		
Medicare	27%	19%		
Medi-Cal	11%	16%		
Self pay	31%	31%		
	100%	100%		

Property and equipment, net – Property and equipment are stated at cost. Donated property is recorded at its estimated fair value at the date of receipt. The cost of property and equipment purchased in excess of \$2,000 is capitalized. Depreciation on the property and equipment is computed using the straight-line method over the following estimated useful lives:

Buildings and improvements	3 to 40 years
Land improvements	10 to 20 years
Furniture and equipment	3 to 20 years

Impairment of long-lived assets and long-lived assets to be disposed of — Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured as the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of the carrying amount or fair value less cost to sell.

Investments – Investments in equity securities with readily determinable fair values, and all investments in debt securities, are reported at fair value. Investment income or loss (including realized and unrealized gains and losses on investments, interest, and dividends) is included in the deficiency of revenue and other support over expenses.

Debt issuance costs and bond premiums – Debt issuance costs are amortized over the term of the related long-term debt using the effective interest method. Amortization expense for the years ended December 31, 2024 and 2023, was \$150,000 and \$156,000, respectively. Accumulated amortization totaled \$344,000 and \$194,000 as of December 31, 2024 and 2023, respectively. Bond premiums are amortized over the life of the bonds using the effective interest method. The amortization of bond premium was \$394,000 and \$405,000 for the years ended December 31, 2024 and 2023, respectively. Debt issuance costs and bond premiums are netted against the long-term debt balance in the accompanying balance sheets. Amortization of debt issuance costs and bond premiums is included as a component of interest and amortization in the accompanying statements of operations and changes in net assets.

Income taxes – The Corporation is recognized as not-for-profit under Internal Revenue Code Section 501(c)(3) and under Section 23701(d) of the California Revenue and Taxation Code. Accordingly, the Corporation is exempt from federal and California income taxes. The Corporation files United States federal and California state tax returns.

Donor restrictions and receivables – Contributions received for designated purposes are deposited and maintained in restricted cash and investment accounts. Donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of operations and changes in net assets as net assets released from restrictions. Contributions for which restrictions are satisfied in the same period as received are recorded as contributions revenue without donor restrictions. Net assets with donor restrictions that are perpetual in nature and stipulate that resources be maintained in perpetuity represent donor-restricted donations to the Corporation's resident assistance program. The Uniform Prudent Management of Institutional Funds Act requires preservation of the fair value of these restricted contributions as of the gift date, absent explicit donor stipulations to the contrary. The Corporation classifies as net assets with donor restrictions, the original value of the donor-restricted donations, and accumulations to the restricted fund made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The restrictions require the Corporation to maintain the donations in perpetuity, with investment income earned on the donations to be used to assist residents.

The Corporation reports gifts of property and equipment (or other long-lived assets) as support without donor restrictions unless explicit donor stipulations specify how the donated assets must be used.

CCRC contracts – The Corporation began accepting CCRC contracts in 2014. The entrance fees for CCRC contracts are paid by residents upon entering into a continuing care residence and services agreement and are recorded as deferred entrance fees (for the nonrefundable portion) and refundable CCRC contracts (for the refundable portion). The Corporation's continuing care residence and services agreements are either (i) amortizing contracts that have the right to a refund of the entrance fee, less 1/36 for each month of residency up to 36 months, where the entire amount is amortized to revenue on a straight-line basis over the life expectancy of the resident; or (ii) 90% refundable contracts, where 90% of the entrance fee is refundable upon termination of the contract and the sale of a similar unit, and the remaining 10% is nonrefundable and is amortized to revenue on a straight-line basis over the resident's life expectancy. As of December 31, 2024 and 2023, the balance of deferred entrance fees was \$2,513,000 and \$2,436,000, respectively, and the balance of refundable CCRC contracts was \$13,412,000 and \$13,646,000, respectively.

Obligation to provide future services – Management annually calculates the present value of the net cost (difference between cost to operate and maintenance fees charged) of future services and use of the CCRC to be provided to current residents and compares the amount with the balance of deferred entrance fees and refundable CCRC contracts, discounted at 4.27% and 4.50% as of December 31, 2024 and 2023, respectively. If the present value of the net cost of future services and use of the CCRC exceeds the deferred entrance fees and refundable CCRC contracts, a liability and a corresponding charge to income are recorded. No liability was recorded as of December 31, 2024 and 2023.

Benevolence – The Corporation provides services to residents who meet certain criteria under its benevolence policy without charge or at amounts less than its established rates. Partial payments to which the Corporation is entitled from public assistance programs on behalf of residents that meet the Corporation's benevolence criteria are reported as revenue. Because the Corporation does not normally pursue collection of amounts determined to qualify as benevolence, they are not reported as revenue.

Estimates in the financial statements – In preparing financial statements in conformity with accounting principles generally accepted in the United States (U.S. GAAP), management makes estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements, as well as the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. Accounting estimates include fair value measurements of investments, implicit and explicit price concessions on accounts receivable, useful lives of fixed assets, deferred entrance fees, and future service benefit obligations.

Deficiency of revenue and other support over expenses – The statements of operations and changes in net assets include deficiency of revenue and other support over expenses as the performance indicator. Changes in net assets without donor restrictions that are excluded from deficiency of revenue and other support over expenses include contributions of long-lived assets.

Reclassifications – Certain prior year amounts were reclassified to conform to the current year presentation.

Note 2 - Cash, Cash Equivalents, and Restricted Cash

The following table provides a reconciliation of cash, cash equivalents, and restricted cash balances reported within the balance sheets that sum to the total of the same such amounts shown in the statements of cash flows:

	 2024	 2023
Cash and cash equivalents Restricted cash included in assets limited as to use	\$ 4,107 3,600	\$ 3,481 3,738
Total cash, cash equivalents, and restricted cash balances	\$ 7,707	\$ 7,219

Amounts included in restricted cash represent funds required to be set aside by donors or lenders, including balances required to be held for restrictive covenants. All such amounts reflected as restricted cash are included in assets limited as to use.

Note 3 - Assets Limited as to Use

The composition of assets limited as to use, stated at fair value, is set forth below as of December 31 (in thousands):

Required under bond indenture for principal, interest, and reserves Cash and cash equivalents		2024	2023			
		3,518	\$	3,470		
		3,518		3,470		
Donor-restricted assets						
Cash and cash equivalents		82		268		
Equity securities		1,402		1,254		
Debt securities		116		268		
Mutual funds		1,995		1,678		
		3,595		3,468		
		7,113		6,938		
Less current portion		(2,028)		(2,051)		
	\$	5,085	\$	4,887		

Note 4 - Investments

Investments consist of the following as of December 31 (in thousands):

 2024		2023
\$ 3,090	\$	217
1,155		1,028
5,532		5,530
 7,117		9,393
	·	_
\$ 16,894	\$	16,168
<u>.</u>	\$ 3,090 1,155 5,532 7,117	\$ 3,090 \$ 1,155 5,532 7,117

Investment income, expenses, and realized and unrealized gains and losses for assets limited as to use, cash equivalents, and investments are comprised of the following (in thousands):

	Year Ended December 31, 2024								
	Cash								
			Equ	uivalents					
	Asset	s Limited		and					
	as	to Use	Inve	estments		Total			
Investment income									
Interest and dividend income	\$	230	\$	578	\$	808			
Realized gains on sales of securities		92		1,802		1,894			
Unrealized gains (losses) on securities		157		(585)		(428)			
· , ,				<u> </u>		, ,			
		479		1,795		2,274			
Less investment expenses		(18)		(106)		(124)			
·		<u> </u>		<u> </u>		<u>, , , , , , , , , , , , , , , , , , , </u>			
Total investment income		461		1,689		2,150			
Less investment income with donor restrictions		(335)				(335)			
Investment income without					_				
donor restrictions	\$	126	\$	1,689	\$	1,815			

	Year Ended December 31, 2023							
	Cash							
			Εqι	uivalents				
	Asset	s Limited		and				
	as	to Use	Inve	estments		Total		
Investment income		_				_		
Interest and dividend income	\$	200	\$	482	\$	682		
Realized (losses) gains on sales of securities		(17)		823		806		
Unrealized gains on securities		358		1,583		1,941		
		541		2,888		3,429		
Less investment expenses		(16)	,	(105)		(121)		
Total investment income		525		2,783		3,308		
Less investment loss with donor restrictions		(416)				(416)		
1								
Investment income without	ф	400	ф	0.700	ф.	0.000		
donor restrictions		109	\$	2,783	\$	2,892		

Note 5 - Fair Value of Financial Instruments

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A fair value hierarchy requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The three levels of inputs that may be used to measure fair value within the fair value hierarchy are:

- Level 1 Quoted prices in active markets for identical assets or liabilities.
- **Level 2** Observable inputs other than Level 1 inputs, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- **Level 3** Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets.

The level in the fair value hierarchy within which a fair value measurement falls is based on the lowest level input that is significant to the fair value measurement, in its entirety.

The following methods and assumptions were used to estimate the fair value of each class of financial instruments:

Cash and cash equivalents – The carrying amounts at face value approximate fair value because of the short maturity of these instruments.

Marketable investment securities – Where quoted market prices are available in an active market, securities are classified within Level 1 of the hierarchy. If quoted market prices are not available, fair values are estimated by using pricing models, quoted prices of securities with similar characteristics, or discounted cash flows. Level 2 securities include certificates of deposit, certain corporate asset-backed securities, and certain municipal and foreign government securities. In cases where Level 1 or 2 inputs are not available, securities are classified within Level 3 of the hierarchy.

The following tables present the fair value measurements of investments recognized in the accompanying balance sheets (in thousands):

Description	December 31, 2024		Quoted Prices in Active Markets for Identical Assets (Level 1)		Significant Other Observable Inputs (Level 2)		Signifi Unobse Inpu (Leve	rvable ıts
Investments (including assets limited as to use): Cash and money market funds Common stocks Mutual funds U.S. government agency securities U.S. government bonds/notes	\$	6,690 8,519 7,527 429 187	\$	6,690 8,519 7,527 429 187	\$	- - - -	\$	- - - -
Municipal bonds/notes Corporate bonds/notes		116 539		539		116 -		
Total	\$	24,007	\$	23,891	\$	116	\$	
	Dec	ember 31, 2023	Active	d Prices in Markets for lentical s (Level 1)	Obse In	ant Other ervable puts vel 2)	Signifi Unobse Inpu (Leve	rvable ıts
Investments (including assets limited as to use): Cash and money market funds Common stocks Mutual funds U.S. government agency securities U.S. government bonds/notes Municipal bonds/notes Corporate bonds/notes	\$	3,955 10,647 7,208 148 190 268 690	\$	3,955 10,647 7,208 148 190	\$	- - - - 268	\$	- - - - -
Total	\$	23,106	\$	22,838	\$	268	\$	

Note 6 – Property and Equipment, net

Property and equipment, net consists of the following as of December 31 (in thousands):

		2023		
Buildings and improvements Furniture and equipment Land improvements	\$	96,156 10,982 4,204	\$	94,294 10,821 4,143
Less accumulated depreciation		111,342 (73,814)		109,258 (68,931)
		37,528		40,327
Land Construction in progress		4,325 670		4,325 939
Property and equipment, net	\$	42,523	\$	45,591

Note 7 – Long-Term Debt

Long-term debt consists of the following as of December 31 (in thousands):

	2024	2023	
Series 2022 Insured Revenue Bonds, principal due in annual installments and fixed interest due semi-annually. Interest ranges from 2.0% to 5.0%, final payment due in January 2043, secured by a first deed of trust on the property and equipment of the Corporation.	\$ 33,836	\$	35,146
Bond issuance premium, net of accumulated amortization of \$896 and \$502 as of December 31, 2024 and 2023, respectively.	4,393		4,787
Debt issuance costs, net of accumulated amortization of \$344 and \$194 as of December 31, 2024 and 2023, respectively.	 (1,523)		(1,673)
	36,706		38,260
Less current maturities, net of premiums and deferred financing costs of \$238 and \$243 at December 31, 2024 and 2023,	(1 EEQ)		(1 552)
respectively.	 (1,558)	-	(1,553)
Long-term debt, net of current portion	\$ 35,148	\$	36,707

Maturities of long-term debt, excluding premiums and deferred financing costs of \$238, are as follows (in thousands):

Years Ended December 31,	
2025	\$ 1,320
2026	1,320
2027	1,315
2028	1,370
2029	1,426
Thereafter	27,085
	\$ 33,836

Interest and amortization expense related to long-term debt for the years ended December 31 are comprised of the following (in thousands):

		2023			
Interest on bonds Amortization of bond premium Amortization of debt issuance costs	\$	1,365 (394) 150	\$	1,428 (404) 156	
Total	\$	1,121	\$	1,180	

On October 4, 2022, the Corporation issued Series 2022 Revenue Bonds (Series 2022 Bonds) at a coupon rate of 4% at a premium. The effective interest rate is 2.96%. The Bonds mature on January 1, 2043. The Corporation received total proceeds of \$40,885,000, which were used to defease the Series 2013 Bonds.

The Series 2022 Bonds are subject to restrictive covenants contained in a regulatory agreement. Under the regulatory agreement, the Corporation is required to maintain certain deposits with a trustee that are included in assets limited as to use. The regulatory agreement also, among other things, requires the Corporation to maintain a specified debt service coverage ratio, current ratio, and days cash on hand; places limits on the Corporation on the incurrence of additional long-term debt; and requires the Corporation to report material adverse changes. Management believes the Corporation was in compliance with the various covenants as of and for the year ended December 31, 2024.

Note 8 - Deferred Entrance Fees

The change in deferred entrance fees during the years ended December 31 consists of the following activity (in thousands):

	 2024		
Balance, beginning of year New fees received Amortization of fees Contract terminations Other	\$ 2,436 104 (510) (150) 633	\$	2,409 168 (464) (159) 482
Balance, end of year	\$ 2,513	\$	2,436

Note 9 – Risk Management

The Corporation's professional liability insurance is a claims-made policy. Under the policy, insurance premiums cover only those claims actually reported during the policy term. Should the claims-made policy not be renewed or replaced with equivalent insurance, claims related to occurrences during their terms, but reported subsequent to their termination, may be uninsured. The deductible on the claims-made policy was \$50,000 as of December 31, 2024 and 2023.

U.S. GAAP requires that a health care facility disclose the estimated costs of malpractice claims in the period of the incident of malpractice if it is reasonably possible that liabilities may be incurred and losses can be reasonably estimated. Management is not aware of any pending claims that exceed the coverage limitations provided by the Corporation's policy. Based on the Corporation's historical claims experience, management believes that any unreported professional liability will not have a material adverse effect on the Corporation's financial position or results of operations.

Note 10 - Management and Support Services Agreements

Starting January 1, 2015, the Corporation has a contractual agreement (the Agreement) with Eskaton Properties, Inc. (EPI), a not-for-profit corporation that provides management and support services for the Corporation. EPI provides such services for a fee and processes pass-through expenditures on behalf of the Corporation. Under the terms of the Agreement, \$1,743,000 and \$1,698,000, exclusive of pass-through activity, was recognized as expense for services provided by EPI and is included in management and support services fees in the Corporation's accompanying statements of operations and changes in net assets for the years ended December 31, 2024 and 2023, respectively.

Note 11 - Employee Benefit Plan

The Corporation sponsors a 403(b) retirement plan (the Plan) covering substantially all employees. Employees are immediately eligible to participate in the Plan and defer compensation under the Plan provisions. Employee deferral amounts are subject to Internal Revenue Service annual limitations. The Plan provides for employer-matching contributions. Employees who are at least 21 years of age and have completed one year of service are generally eligible to participate in employer-matching contributions. The Corporation will match 33.33% of the employee's deferral for deferral amounts not exceeding 6% of the employee's annual compensation. Employees vest 100% in employer-matching contributions after completing three years of service. Employer contributions to the Plan for the years ended December 31, 2024 and 2023, were \$87,000 and \$67,000, respectively.

Note 12 - Commitments and Contingencies

The Corporation is involved in litigation arising in the normal course of business. While the outcome cannot be determined by the Corporation at this time, in the opinion of management, such litigation will be covered by the Corporation's insurance and the resolution of such will not have a material effect on the financial position or results of operations of the Corporation.

The Corporation is subject to many complex federal, state, and local laws and regulations. Compliance with these laws and regulations is subject to government review and interpretation and unknown or unasserted regulatory actions. Government activity, with respect to investigations and allegations regarding possible violations of these laws and regulations by health care providers, including those related to medical necessity, coding, and billing for services, has increased significantly. Violations of these laws can result in large fines and penalties, sanctions on providing future services, and repayment of past patient service revenues. Management believes any actions that may result from investigations of noncompliance with laws and regulations will not have a material effect on the Corporation's future financial position or results of operations.

Note 13 - Health and Safety Code Section 1790(a)(3) Disclosure

The following disclosure is made pursuant to Section 1790(a)(3) of the California Health and Safety Code: no reserves are being accumulated for identified projects or contingencies.

Note 14 - Liquidity Disclosure

The Corporation had a working capital surplus of approximately \$17,263,000 and \$18,734,000 as of December 31, 2024 and 2023, respectively.

Financial assets available for general expenditure within one year of the balance sheets date consist of the following as of December 31 (in thousands):

	 2024		
Cash and cash equivalents	\$ 4,107	\$	3,481
Investments	16,894		16,168
Tenant and patient receivables, net	1,724		1,827
Other receivables	 743		1,217
	\$ 23,468	\$	22,693

The Corporation manages its liquidity by developing annual operating budgets that provide sufficient funds to support operating expenditures, liabilities, and other obligations. The Corporation's cash needs are expected to be met through operating revenue sources.

Note 15 - Natural and Functional Expenses

The Corporation provides housing and other needs of the elderly in Stockton, California consisting of health services, rental services, and community service programs. Expenses related to providing these services are as follows for the years ended December 31 (in thousands):

	Year Ended December 31, 2024									
	Program Services				Support Services					
		Health Services		Residential Services		Fundraising		General & Admin		Total
Salaries and wages	\$	5,677	\$	8,113	\$	70	\$	1,480		15,340
Employee benefits		1,371		1,902		5		335		3,613
Professional fees		178		-		-		185		363
Supplies		307		291		1		218		817
Purchased services		1,147		3,843		-		682		5,672
Ancillary costs		1,752		-		-		-		1,752
Utilities		453		1,831		-		305		2,589
Insurance and other		149		333		1		703		1,186
Management and support services fees		-		-		-		1,743		1,743
Depreciation		796		4,056		-		31		4,883
Interest and amortization		184		937						1,121
	\$	12,014	\$	21,306	\$	77	\$	5,682	\$	39,079
										

O'Connor Woods Housing Corporation Notes to Financial Statements

	Year Ended December 31, 2023								
		Program	Servic	es	Support Services				
		Health ervices		sidential ervices	Fund	raising		eneral & Admin	Total
Salaries and wages	\$	6,037	\$	7,635	\$	81	\$	1,434	\$ 15,187
Employee benefits		1,434		1,846		6		328	3,614
Professional fees		613		156		-		228	997
Supplies		288		284		-		210	782
Purchased services		1,118		3,822		-		516	5,456
Ancillary costs		1,896		4		-		-	1,900
Utilities		392		1,620		-		332	2,344
Insurance and other		138		277		1		553	969
Management and support services fees		-		-		-		1,698	1,698
Depreciation		914		4,016		-		38	4,968
Interest and amortization		219		961					 1,180
	\$	13,049	\$	20,621	\$	88	\$	5,337	\$ 39,095

The financial statements report certain expense categories that are attributable to more than one service or support function. Therefore, these expenses require an allocation on a reasonable basis that is consistently applied. Costs not directly attributable to a function, including depreciation, interest and amortization, and insurance and other are allocated to a function based on a units-of-service basis.

Note 16 – Subsequent Events

Subsequent events are events or transactions that occur after the balance sheet date, but before financial statements are issued. The Corporation recognizes in the financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the balance sheet, including the estimates inherent in the process of preparing the financial statements. The Corporation's financial statements do not recognize subsequent events that provide evidence about conditions that did not exist at the date of the balance sheet, but arose after the balance sheet date and before the financial statements are issued.

The Corporation has evaluated subsequent events through April 18, 2025, which is the date the financial statements were issued.

PART 5 LIQUID RESERVES





Report of Independent Auditors and Continuing Care Liquid Reserve Schedules

O'Connor Woods Housing Corporation

December 31, 2024



Table of Contents

	Page
Report of Independent Auditors	1
Continuing Care Liquid Reserve Schedules	
Form 5-1 Long-Term Debt Incurred in a Prior Fiscal Year	5
Form 5-2 Long-Term Debt Incurred During Fiscal Year	6
Form 5-3 Calculation of Long-Term Debt Reserve Amount	7
Form 5-4 Calculation of Net Operating Expenses	8
Form 5-5 Annual Reserve Certification	9
Note to Reserve Reports	10
Supplementary Schedules	
Supplementary Schedule to Form 5-1 Reconciliation to Audit Report	12
Supplementary Schedule to Form 5-4 Reconciliation to Audit Report	13
Supplementary Schedule to Form 5-5 Reconciliation to Audit Report	14



Report of Independent Auditors

The Board of Directors
O'Connor Woods Housing Corporation

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of O'Connor Woods Housing Corporation, which comprise the continuing care liquid reserve schedules, Form 5-1 through Form 5-5, for the year ended December 31, 2024.

In our opinion, the financial statements referred to above present fairly, in all material respects, the continuing care liquid reserves of O'Connor Woods Housing Corporation as of and for the year ended December 31, 2024, in conformity with the liquid reserve requirements of California Health and Safety Code Section 1792.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of O'Connor Woods Housing Corporation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Basis of Accounting

We draw attention to the basis of accounting used to prepare the financial statements. The financial statements are prepared by O'Connor Woods Housing Corporation on the basis of the liquid reserve requirements of California Health and Safety Code Section 1792, which is a basis of accounting other than accounting principles generally accepted in the United States of America, to meet the requirements of California Health and Safety Code Section 1792. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the liquid reserve requirements of California Health and Safety Code Section 1792, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than one resulting from error, as fraud may include collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, and design and perform audit procedures responsive to those risks. Such
 procedures include examining, on a test basis, evidence regarding the amounts and disclosures
 in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for purpose of expressing an
 opinion on the effectiveness of O'Connor Woods Housing Corporation's internal control.
 Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about O'Connor Woods Housing Corporation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements, as a whole. The accompanying supplementary schedules of Supplementary Form 5-1, Reconciliation to Audit Report; Supplementary Form 5-4, Reconciliation to Audit Report; and Supplementary Form 5-5, Reconciliation to Audit Report, are presented for the purpose of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of financial statements, and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements, or to the financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, the information is fairly stated in all material respects in relation to the financial statements, taken as a whole.

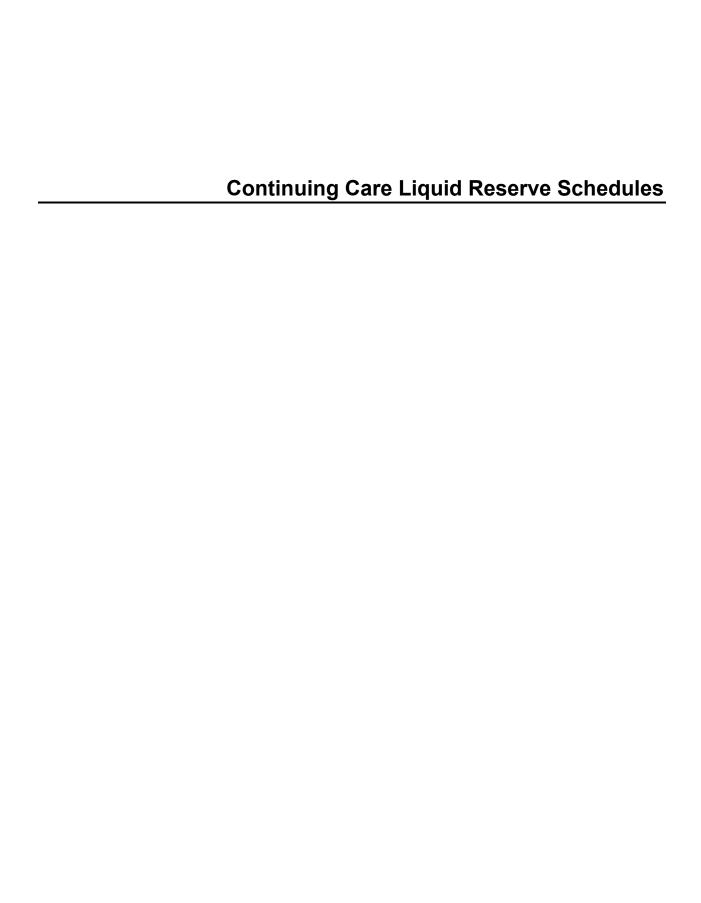
Restriction on Use

Our report is intended solely for the information and use of the Board of Directors and management of O'Connor Woods Housing Corporation and the California Department of Social Services, and is not intended to be, and should not be, used by anyone other than these specified parties.

San Francisco, California

Moss Adams IIP

April 18, 2025



Long-Term Debt Incurred in a Prior Fiscal Year Year Ended December 31, 2024

FORM 5-1: LONG-TERM DEBT INCURRED IN A PRIOR FISCAL YEAR (INCLUDING BALLOON DEBT)

	(a)	(b)	(c)	(d) Credit Enhancement	(e)
Long-Term Debt Obligation	Date Incurred	Principal Paid During Fiscal Year	Interest Paid During Fiscal Year	Premiums Paid in Fiscal Year	Total Paid (Columns (b) + (c) + (d))
1	10/4/2022	\$ 1,310,000	\$ 1,380,000		\$ 2,690,000
2					
3					
4					
5					
6					
7					
8					
	TOTAL:	\$ 1,310,000	\$ 1,380,000	\$ -	\$ 2,690,000

Provider: O'Connor Woods

Long-Term Debt Incurred During Fiscal Year Year Ended December 31, 2024

FORM 5-2: LONG-TERM DEBT INCURRED DURING FISCAL YEAR (INCLUDING BALLOON DEBT)

	(a)	(b)	(c) Amount of Most	(d) Number of	(e) Reserve Requirement
Long-Term Debt Obligation	Date Incurred	Total Interest Paid During Fiscal Year	Recent Payment on the Debt	Payments over Next 12 Months	(See Instruction 5) (Columns (c) x (d))
1					
2					
3					
4					
5					
6					
7					
8					
		TOTAL:	\$ -	-	\$ -

Provider: O'Connor Woods	
--------------------------	--

Calculation of Long-Term Debt Reserve Amount Year Ended December 31, 2024

FORM 5-3: CALCULATION OF LONG-TERM DEBT RESERVE AMOUNT

Line		 TOTAL
1	Total from 5-1 bottom of column (e)	\$ 2,690,000
2	Total from 5-2 bottom of column (e)	
3	Facility leasehold or rental payment paid by the provider during fiscal year (including related payments such as lease insurance)	 -
4	Total amount required for long-term debt reserve	\$ 2,690,000
Provider:	O'Connor Woods	

Calculation of Net Operating Expenses Year Ended December 31, 2024

FORM 5-4: CALCULATION OF NET OPERATING EXPENSES

Line	<u>-</u>	 Amounts	Total
1 2	Total operating expenses from financial statements Deductions:		\$ 39,079,000
	a. Interest paid on long-term debt (see instructions)	\$ 1,380,000	
	b. Credit enhancement premiums paid for long-term debt (see instructions)	\$ 	
	c. Depreciation	\$ 4,883,000	
	d. Amortization	\$ (244,000)	
	e. Revenues received during the fiscal year for services for persons who did not have a continuing care contract	\$ 27,540,000	
	f. Extraordinary expenses approved by the Department	\$ 	
3	Total deductions		\$ 33,559,000
4	Net operating expenses		\$ 5,520,000
5	Divide Line 4 by 365 and enter the result.		\$ 15,123
6	Multiply Line 5 by 75 and enter the result. This is the provider's operating expense reserve amount.		\$ 1,134,000

Provider: O'Connor Woods

Annual Reserve Certification Year Ended December 31, 2024

FORM 5-5: ANNUAL RESERVE CERTIFICATION

Provider Name:

O'Connor Woods Housing Corporation

Fiscal Year Ended:

December 31, 2024

We have reviewed our debt service reserve and operating expense reserve requirements as of, and for the period ended December 31, 2024 and are in compliance with those requirements.

Our liquid reserve requirements, computed using the audited financial statements for the fiscal year are as follows:

	 Amount		
[1] Debt service reserve amount	\$ 2,690,000		
[2] Operating expense reserve amount	\$ 1,134,000		
[3] Total liquid reserve amount	\$ 3,824,000		

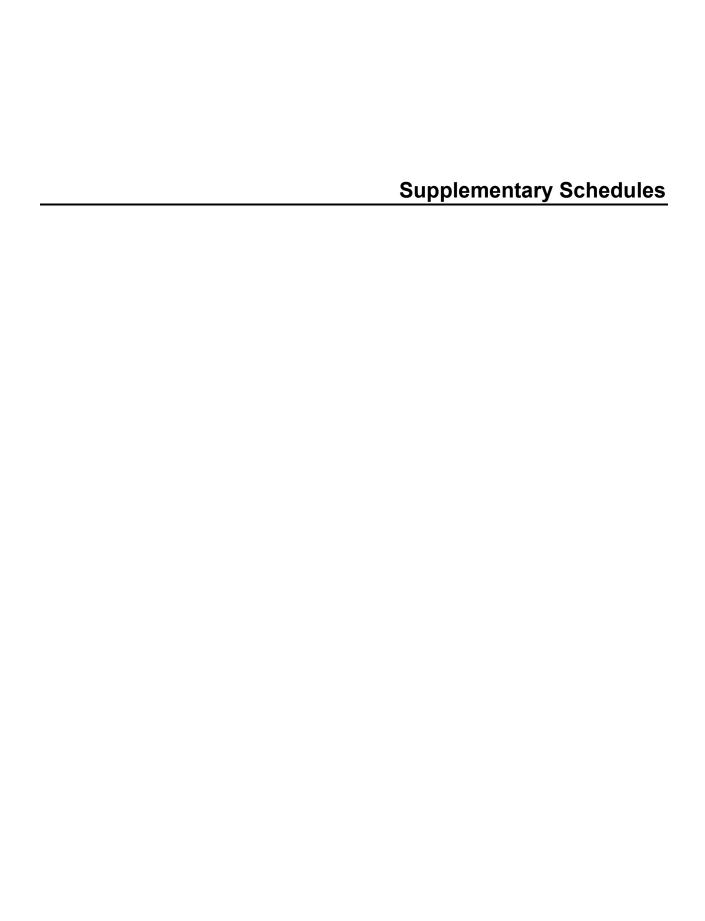
Qualifying assets sul at end of fiscal year v	ficient to fulfill the operating reserve and d where applicable, are held as follows:	ebt serv	ice requ	irements, based	on ma	ırket	value
	Qualifying Asset Description		Servi	Debt ce Reserve			Operating Reserve
[4]	Cash and cash equivalents		_\$	-		\$	7,197,000
[5]	Investment securities		\$	<u> </u>		\$	1,155,000
[6]	Equity securities		\$			\$	12,649,000
[7]	Unused/available lines of credit		\$			\$	-
[8]	Unused/available letters of credit		\$			\$	
[9]	Debt service reserve		\$	3,518,000		(No	t Applicable)
[10]	Other: Qualifying assets used in these reserves		\$		_	\$	_
	Total Amount of Qualifying Assets Listed for Reserve Obligation: Reserve Obligation Amount: Surplus/(Deficiency):	[11] [13] [15]	\$	3,518,000 2,690,000 828,000	[12] [14] [16]	\$	21,001,000 1,134,000 19,867,000
Signature Canud (Authorized Representation Executive Director (Title)	ntative)			Date:	-	<u>April</u>	18, 2025

O'Connor Woods Housing Corporation Note to Reserve Reports

Year Ended December 31, 2024

Note 1 - Basis of Accounting

The accompanying reserve reports have been prepared in accordance with the provisions of Health and Safety Code Section 1792 administered by the State of California Department of Social Services and are not intended to be a complete presentation of O'Connor Woods Housing Corporation's assets, liabilities, revenues, and expenses.



O'Connor Woods Housing Corporation Supplementary Schedule to Form 5-1 **Reconciliation to Audit Report** Year Ended December 31, 2024

Cash payments for interest (per financial statements)	\$ 1,391,000
Less cash payments for finance fees	 (11,000)
Cash paid for interest	\$ 1,380,000

O'Connor Woods Housing Corporation Supplementary Schedule to Form 5-4

Supplementary Schedule to Form 5-4 Reconciliation to Audit Report Year Ended December 31, 2024

Cash receipts from rental revenue Cash receipts from patients	\$ 21,127,000 12,212,000
Less reimbursements for services to contract residents	(5,799,000)
Reimbursements for services to noncontract residents	\$ 27,540,000
ILU reimbursements for services to noncontract residents	\$ 6,997,000
ALU reimbursements for services to noncontract residents	8,536,000
Skilled nursing reimbursements for services to noncontract residents	12,007,000
Reimbursements for services to noncontract residents	\$ 27,540,000

O'Connor Woods Housing Corporation Supplementary Schedule to Form 5-5 **Reconciliation to Audit Report** Year Ended December 31, 2024

Financial Statements and Footnotes Description	Qualifying Asset Descrip	tion (Form 5-5)
Cash and cash equivalents	\$ 4,107,000	
Investments - cash and cash equivalents	3,090,000	
	7,197,000 [4] Cash and cash equivale	ents
Investments - debt securities	1,155,000 [5] Investment securities	
Investments - mutual funds	5,532,000	
Investments - equity securities	7,117,000	
	12,649,000 [6] Equity securities	
	\$ 21,001,000 Operating Reserve	
Debt service reserves	\$ 3,518,000 [9] Debt service reserve	
	\$ 3,518,000 Debt Service Reserve	
Reconciliation to Audited Financial Statements		
Cash and cash equivalents Investments Assets limited as to use, required for current liabilities - debt service reserves Debt service reserves, net of current portion	\$ 4,107,000 16,894,000 2,028,000 1,490,000	
	\$ 24,519,000	
Total qualifying assets as filed for operating reserve Total qualifying assets as filed for debt service reserve	\$ 21,001,000 3,518,000	
	\$ 24,519,000	
Per Capita Cost of Operations		
Operating expenses (Form 5-4, line 1)	\$ 39,079,000	
Mean Number of CCRC Residents	403	
Per Capita Cost of Operations	\$ 96,970	



PART 6 CONTINUING CARE RETIREMENT COMMUNITY DISCLOSURE STATEMENT

Date Prepared: 4/18/2025

CONTINUING CARE RETIREMENT COMMUNITY DISCLOSURE STATEMENT

Facility Name: O'Con	nor Woods Housi	ng Corpo	ration			
Address: 3400 Wagne	er Heights Road	Zip Cod	e: 95209			Phone:209.477.4030
Provider Name:		•				
O'Connor Woods						
Facility Operator: O'Co	oppor Woods					
Religious Affiliation: N/						
	# of Acres: 34	Miles to	Shopping Ce	antar:	1 2	Miles to Hospital: 7.3
	Multi-Story	Other		SIILGI.	1.3	whiles to Hospital. 7.3
Number of Units: 436		<u> </u>	•			
	○ Number of U	lleite	Haalth C			Number of Units
Residential Living		Units	Health Ca		0.5	Number of Units
Apartments – Studio:	4		Assisted L	•	85	
Apartments – 1 Bdrm:			Skilled Nu	Ū	75	
Apartments – 2 Bdrm:			Special Ca		31	0 11.3
Cottages/Houses:			Description	n:	Memo	ory Care Units
RLU Occupancy (%) at	t Year End: 80.4%	6				
Type of Ownership:	☑ Not for Profit☑ For Profit		Ac	credit		ı Yes By: ı No
Form of Contact: (Check all that apply)	☑ Continuing Ca☑ Assignment of		□ Life Care □ Equity		trance mbers	
Refund Provisions: (Check all that apply)	☑ Refundable □ Repayable		☑ 90% □ 75%	□ 50° ☑ Oth		lly Amortized
Range of Entrance F	ees: \$ <u>83,000</u>		- \$ <u>473,0</u>	000		
Long-Term Care Insu	ırance Required	? □ Yes	s 🗹 No			
Health Care Benefits	Included in Cor	ntract: <u>10</u>	% discount o	n Assi	sted L	iving & Skilled Nursing
Entry Requirements:	Min Age: <u>62</u>	Prior	Profession: 1	N/A		Other: N/A
Resident Representa (briefly describe	• • •			•		ent Council selects a
non-voting rep. to atte	nd Board meeting	gs and re	port back to t	he Re	sident	Council. OCW Board
vets and approves a r	esident as voting	member	after recomm	nendat	ion fro	m the Resident Council.

LIC 9273 (5/22) Page 1 of 5

All providers are required by Health and Safety Code section 1789.1 to provide this report to prospective residents before executing a deposit agreement or continuing care contract or receiving any payment. Many communities are part of multi-facility operations which may influence financial reporting. Consumers are encouraged to ask questions of the continuing care retirement community that they are considering and to seek advice from professional advisors.

Facility Services and Amenities

Common Area Amenities	Available	Fee for Service	Services Available	Included in Fee	For Extra Charge
Beauty/Barber Shop		\square	Housekeeping (2_Times/	4	
Billiard Room			Month at \$each)		
Bowling Green			Meals (1 /Day)	Ø	
Card Rooms			Special Diets Available	-	
Chapel				_	_
Coffee Shop	\square	Z	24-Hour Emergency Response	-	
Craft Rooms	\square			2	
Exercise Room			Activities Program	Ø	
Golf Course Access			All Utilities Except Phone	Z	
Library			Apartment Maintenance	2	
Putting Green			Cable TV	2	
Shuffleboard			Linens Furnished		
Spa			Linens Laundered	2	
Swimming Pool –			Medication Management		1
Indoor			Nursing/Wellness Clinic	∡	
Swimming Pool –			Personal Home Care		A
Outdoor			Transportation – Personal		1
Tennis Court			Transportation – Prearranged	∡	
Workshop			Other:	_ 🗆	
Other: Greenhouse					

LIC 9273 (5/22) Page 2 of 5

Affiliated CCRCs	Location (city, state)	Phone (with area code)
·		
Multi-Level Retirement		
Communities	Location (city, state)	Phone (with area code)
Free-Standing Skilled Nursing	Location (city, state)	Phone (with area code)
	, ,	
		•
Subsidized Senior Housing	Location (city, state)	Phone (with area code)
Subsidized Sellior Housing	Location (city, state)	Filone (with area code)

LIC 9273 (5/22) Page 3 of 5

Provider Name: O'Connor Woods				
Income and Expenses [Year]	2021	2022	2023	2024
Income from Ongoing Operations Operating Income (Excluding amortization of entrance fee income)	29,971	30,765	33,336	34,303
Less Operating Expenses (Excluding depreciation, amortization, and interest)	27,848	30,920	32,947	33,075
Net Income From Operations	2,123	(155)	389	1,228
Less Interest Expense	(2,138)	(1,909)	(1,406)	(1,353)
Plus Contributions	1	4	11	13
Plus Non-Operating Income (Expenses) (Excluding extraordinary items)	2,934	(4,157)	2,879	1,806
Net Income (Loss) Before Entrance Fees, Depreciation And Amortization	2,920	(6,217)	1,873	1,694
Net Cash Flow From Entrance Fees (Total Deposits Less Refunds)	1,195	1,469	2,317	504

Description of Secured Debt (as of most recent fiscal year end)

Lender	Outstanding Balance	Interest Rate	Date of Origination	Date of Maturity	Amortization Period
2022 Bonds	33,835,000	4%	Oct-22	Jan-43	20.25 years

Financial Ratios (see last page for ratio formulas)

Financial Ratios [Year]	CCAC Medians 50th Percentile (optional)	2022	2023	2024
Debt to Asset Ratio		49.22%	48.31%	47.59%
Operating Ratio		106.76%	103.12%	100.40%
Debt Service Coverage Ratio		(1.05)	3.73	1.32
Days Cash On Hand Ratio		228	209	223

LIC 9273 (5/22) Page 4 of 5

Provider Name: O'Connor Woods

Historical Monthly Service Fees (Average Fee and Change Percentage)

Residence/Service [Year]	2021	%	2022	%	2023	%	2024	<u>%</u>
Studio	2,703	5.00%	2,838	5.00%	3,036	7.00%	3,300	6.90%
One Bedroom	3,842	5.00%	4,035	5.00%	4,318	7.00%	4,615	6.90%
Cottage/House	6,606	5.00%	6,936	5.00%	7,422	7.00%	7,933	6.90%
Assisted Living	5,955	5.00%	6,231	5.00%	6,667	7.00%	7,127	6.90%
Skilled Living	11,402	5.00%	11,974	5.00%	13,030	7.00%	13,940	6.90%
Special Care	8,294	5.00%	8,709	5.00%	9,319	7.00%	9,961	6.90%

Comments from Provider:

Financial Ratio Formulas

Long-Term Debt to Total Assets Ratio

Long Term Debt, less Current portion

Total Assets

Operating Ratio

Total Operating Expenses - Depreciation Expense - Amortization Expense

Total Operating Revenues – Amortization of Deferred Revenue

Debt Service Coverage Ratio

Total Excess of Revenues Over Expenses
+ Interest, Depreciation, and Amortization
Expenses + Amortization of Deferred Revenue
+ Net Proceeds from Entrance Fees

Annual Debt Service

Days Cash On Hand Ratio

Unrestricted Current Cash & Investments
+ Unrestricted Non-Current Cash and
Investments

(Operating Expenses - Depreciation - Amortization)/365

NOTE: These formulas are also used by the Continuing Care Accreditation Commission. For each formula, that organization also publishes annual median figures for certain continuing care retirement communities.

LIC 9273 (5/22) Page 5 of 5

CONTINUING CARE RETIREMENT COMMUNITY DISCLOSURE WORKSHEET FINANCIAL RATIO FORMULAS (in thousands) O'Connor Woods

Long-Term Debt to Total Assets Ratio	<u>2020</u>		<u>2021</u>		<u>2022</u>		<u>2023</u>		<u>2024</u>
Long-term debt	\$ 43,362	\$	41,537	\$	38,958	\$	38,260	\$	36,706
Less: Current portion	(1,051)		(1,100)		(697)		(1,553)		(1,558)
	42,311		40,437		38,261		36,707		35,148
Divided by:									
Total assets	90,397		87,737		77,731		75,984		73,858
	,		- , -		, -		-,		
Long-term debt to total assets ratio	46.81%		46.09%		49.22%		48.31%		47.59%
Operating Ratio	<u>2020</u>		2021		<u>2022</u>		<u>2023</u>		<u>2024</u>
Total operating expenses	\$ 34,266	\$	34,729	\$	37,464	\$	39,095	\$	39,079
Less: Depreciation and amortization	(3,866)		(4,755)		(4,618)		(4,719)		(4,639)
	 30,400		29,974		32,846		34,376		34,440
Divided by: Total operating revenues Less: Amortization of deferred revenue	35,286 (466) 34,820		30,478 (507) 29,971		31,229 (464) 30,765		33,959 (623) 33,336		34,963 (660) 34,303
Operating ratio	87.31%		100.01%		106.76%		103.12%		100.40%
Debt Service Coverage Ratio	 2020	•	2021	•	2022	•	2023	•	2024
Total excess of revenues over expenses	\$ 4,089	\$	(1,315)	\$	(10,392)	\$	(2,257)	\$	(2,310)
Plus: Interest and amortization Plus: Depreciation	2,172 3,872		2,120 4,761		1,861 4,683		1,180 4,968		1,121 4,883
Plus: Net proceeds from entrance fees	1,660		1,195		1,469		2,317		4,663 504
Less: Amortization of deferred revenue	(466)		(507)		(464)		(623)		(660)
	11,327		6,254		(2,843)		5,585		3,538
Disided by									
Divided by: Annual debt service	3,184		3,183		2,716		1,497		2,690
Debt service coverage ratio	3.56		1.96		(1.05)		3.73		1.32

CONTINUING CARE RETIREMENT COMMUNITY DISCLOSURE WORKSHEET FINANCIAL RATIO FORMULAS (in thousands) O'Connor Woods

Days Cash On Hand Ratio

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Cash and cash equivalents Investments	\$ 6,223 23,779	\$ 4,653 23,775	\$ 4,038 16.477	\$ 3,481 16,168	\$ 4,107 16,894
Unrestricted cash and investments	30,002	28,428	20,515	19,649	21,001
Operating expenses Less: Depreciation and amortization	34,266 (3,866) 30,400	34,729 (4,755) 29,974	37,464 (4,618) 32,846	39,095 (4,719) 34,376	39,079 (4,639) 34,440
Divided by calendar days	366	365	365	365	366
Operating expenses per day	\$ 83	\$ 82	\$ 90	\$ 94	\$ 94
Days cash on hand	361	346	228	209	223

CONTINUING CARE RETIREMENT COMMUNITY DISCLOSURE WORKSHEET SUPPORTING CALCULATIONS (in thousands) O'Connor Woods

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>
Total operating revenues Less: Amortization of deferred revenue	35,286 (466)	30,478 (507)	31,229 (464)	33,959 (623)	34,963 (660)
	34,820	29,971	30,765	33,336	34,303
Total operating expenses Less: Depreciation	34,266 (3,872)	34,729 (4,761)	37,464 (4,683)	39,095 (4,968)	39,079 (4,883)
Less: Interest and amortization	<u>(2,172)</u> 28,222	(2,120)	(1,861)	(1,180)	(1,121)
	20,222	27,848	30,920	32,947	33,075
Net income from operations	6,598	2,123	(155)	389	1,228
Less: Interest expense	(2,189)	(2,138)	(1,909)	(1,406)	(1,353)
Plus: Contributions	1	1	4	11	13
Plus: Non-operating income (expense)	3,069	2,934	(4,157)	2,879	1,806
Net income (loss) before entrance fees, depreciation and amortization	7,479	2,920	(6,217)	1,873	1,694
Net cash flow from entrance fees	1,660	1,195	1,469	2,317	504

O'Connor Woods Housing Corporation O'CONNOR WOODS ATTACHMENT TO DISCLOSURE WORKSHEET

RESIDENT REPRESENTATIVE TO THE BOARD: The O'Connor Woods (OCW) Resident Council elects a representative to the OCW Board of Directors (CCRC Representative) to serve a two year term. The CCRC Representative attends the six bi-monthly board meetings of OCW, including the full agenda of the annual OCW Board Retreat. The CCRC Representative is excluded only from executive sessions of the OCW Board. The CCRC Representative reports OCW Board actions and discussions back to the OCW Resident Council on a bi-monthly basis.

PART 7 REPORT ON CCRC MONTHLY CARE FEES

FORM 7-1 REPORT ON CCRC MONTHLY CARE FEES

Complete **Form 7-1** to report the monthly care fee increase (MCFI) for **each** community operated by the Provider. If no adjustments were made during the reporting period for a community, indicate by checking the box below **Line [2]**. Providers must complete a separate Form 7-1 for each of their continuing care retirement communities.

- 1. On **Line 1**, enter the amount of monthly care fees for each level of care at the *beginning* of the reporting period.
- 2. On **Line 2**, indicate the percentage(s) of increase in fees implemented during the *reporting* period.
- 3. On **Line 3**, indicate the date the fee increase was implemented. If more than one (1) increase was implemented, indicate the date(s) for each increase.
- 4. Check each of the appropriate boxes.
- 5. Provide a detailed explanation for the increase in monthly care fees including the total dollar amount for the community overall and corresponding percentage increase for each level of care in compliance with the Health and Safety Code. The explanation shall set forth the reasons, by department cost centers, for any increase in monthly care fee. It must include if the change in monthly care fees is due to any actual or projected costs related to any other CCRC community or enterprise affiliated with the provider or parent company.

The methodology used to budget future costs should align with one or more of the following factors: "projected costs, prior year per capita costs and economic indicators." Describe the methodology used for single or multiple communities. If there are multiple MCFI percentages, i.e., by level of care, a separate explanation for each MCFI will be required.

Also, if there is a positive result of operations, the provider will need to explain how the funds will be used and/or distributed consistent with disclosures made in the applicable sections of the Continuing Care Contract.

This attachment should include the data used in the Monthly Care Fee Increase meeting presentation provided to residents, which will also include actual results and an explanation of any variances.

NOTE: Providers shall retain all documents related to the development of adjusted fees at their respective communities for a period of at least three years, i.e., budgets, statements of operations, cost reports, used near the end of the prior fiscal year to develop adjustments implemented in the current reporting period. These documents must be available for review upon request by the Department.

LIC 9270 (9/22) Page 1 of 3

FORM 7-1 REPORT ON CCRC MONTHLY CARE FEES

		RESIDENTIAL LIVING	ASSISTED LIVING	MEMORY CARE	SKILLED NURSING
1.	Monthly Care Fees at beginning of reporting period: (indicate range, if applicable)	\$3,300-8,305	\$5,895-8,555	7,140-11,425	12870-16590
2.	Indicate percentage of increase in fees imposed during reporting period: (indicate range, if applicable)	6.9%	6.9%	6.9%	6.9%
	☐ Check here if monthly care fees at this community were no please skip down to the bottom of this form and specify the	-	, , , , , , , , , , , , , , , , , , , ,	` ,	cked this box,
3.	Indicate the date the fee increase was implemented: 01/01/202 (If more than one (1) increase was implemented, indicate the o		- rease.)		
4.	Check each of the appropriate boxes:				
	☑ Each fee increase is based on the Provider's projected	costs, prior year p	per capita costs,	and economic in	dicators.
	✓ All affected residents were given written notice of this fe	e increase at leas	st 30 days prior t	o its implementat	tion.
	Date of Notice: 11/01/2023 Method of	f Notice: Special	town hall meetir	ng	
	At least 30 days prior to the increase in fees, the design residents were invited to attend. Date of Meeting: 11/	•	ve of the Provide	er convened a me	eeting that all
	☑ At the meeting with residents, the Provider discussed at the amount of the increase, and the data used for calcu	-		ncrease, the basi	s for determining
	☑ The Provider distributed the documents to all residents	by [Optional - che	ck all that apply]:	
	\square Emailed the documents to those residents for wh	om the provider h	nad email addres	sses on file	
	✓ Placed hard copies in resident cubby				
	Placed hard copies at designated locations				
	☑ Provided hard copies to residents upon request,	and/or			
	☐ Other: [please describe]				
	☑ Date of Notice: 11/01/2023				

LIC 9270 (9/22)

	Ø	The Provider provided residents with at least 14 days advance notice of each meeting held to discuss the fee increases. Date of Notice: 10/14/2023
	Z	The governing body of the Provider, or the designated representative of the Provider posted the notice of, and the agenda for, the meeting in a conspicuous place in the community at least 14 days prior to the meeting.
		Date of Posting: 10/14/2023 Location of Posting: Letter sent to residents/responsible parties
		Providers evaluated the effectiveness of consultations during the annual budget planning process at a minimum of every two years by the continuing care retirement community administration. The evaluation, including any policies adopted relating to cooperation with residents was made available to the resident association or its governing body, or, if neither exists, to a committee of residents at least 14 days prior to the next semiannual meeting of residents and the Provider's governing body and posted a copy of that evaluation in a conspicuous location at each facility.
		Date of Posting: Location of Posting:
5.		attached page, provide a detailed explanation for the increase in monthly care fees including the amount of the increase ompliance with the Health and Safety Code.
	PROV	IDER: O'Connor Woods Housing Corporation COMMUNITY: O'Connor Woods

LIC 9270 (9/22) Page 3 of 3

ATTACHMENT TO FORM 7-1 <u>REPORT ON CCRC MONTHLY CARE FEES</u> EXPLANATION FOR INCREASE IN MONTHLY CARE FEES

The goal of the O'Connor Woods annual budgeting and rate setting process is to establish a financial plan that is sufficient to meet the needs of its residents and support the mission of the organization.

Monthly care fees were increased in 2024 by 6.9% for all levels of care. The rate increase is derived from a process that considers the increased cost of providing services, and reasonable operating margins necessary to ensure the continuation of the organizational mission. Anticipated cost increases included higher labor rates and insurance costs, and normal inflationary cost increases related to purchases of supplies and services. Rate increases for independent living residents are applied on the anniversary of the resident's move-in date, so the full impact of the 2024 increase was not necessarily realized in 2024.

Labor costs per employee were budgeted to increase by approximately 5% in 2024 due to minimum wage requirements in California increasing from \$15.50 per hour to \$16.00 per hour (3.2%) and a new \$20 per hour minimum wage for fast-food workers (starting in April 2024), in addition to standard merit-based increases.

Supplies and purchased services costs were estimated to increase commensurate with the consumer price index, which as of October 2023 (the period when the budget was finalized) reflected an increase of 2.8% to 3.2% for San Francisco-Oakland-Hayward and Western Cities with populations under 2.5 million, the market areas most relevant to Stockton, California.

The projected 2024 net operating deficit shown on the following page is expected to be remedied by the community's ongoing multi-year repositioning plan, which will gradually increase monthly care fees and/or reduce expenses until positive net operating income is achieved. Having positive net operating income will allow the community to reinvest in the physical plant, thereby maintaining the quality of the facility for current residents and ensuring the continued marketability of the community to prospective residents. Additionally, positive net operating income ensures that the community will be able to fund unexpected costs or capital needs, and continue its mission to provide exceptional living and a network of services for seniors in the region to support and inspire the human spirit by nurturing well-being, independence and a sense of community.

FORM 7-1 ATTACHMENT FISCAL YEAR 2024 MONTHLY CARE FEE INCREASE (MCFI) (in thousands) O'CONNOR WOODS

		2022	2023	2024
1	2022 Operating Expenses (audited)	(37,464)		
2	2023 Operating Expenses		(38,884)	
3	Projected 2024 Operating Expenses			(39,676)
4	Projected 2024 Revenue without a MCFI			38,174
5	Projected 2024 Net Operating Loss without a MCFI			(1,502)
6	Projected 2024 Revenue with MCFI 6.9%			39,443
7	Projected 2024 Net Operating Loss After 6.9% MCFI			(233)

Monthly Care Fee Increase: 6.9%

Notes:

2023 to 2024: 5.0% average increase in labor rates

Total increase in revenues related to monthly care fee increase is estimated at \$1,269,000

Total projected increase in expenses estimated at \$792,000

OCW 2024 principal due on debt was \$1,320,000



O'Connor Woods

2024 Budget & Rate Review

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2024 Budget Considerations



- Occupancy by level of care
- Marketing and Outreach
- Capital budget
- Rate increase



O'CONNOR WOODS

2024 Budget Assumptions

- Salaries 5% increase from current actuals, which includes merit based increases and market adjustments.
 - Minimum wage is increasing from \$15.50 to \$16 per
 - Fast food workers \$20 per hour 4/1/2024
 - Healthcare workers minimum \$21 per hour 6/1/2024
 - Wage compression from minimum wage increase
 - Staffing shortages expected to continue
- Employee Benefits Expense 8-17% increase over prior year
- Utilities 10% increase for PG&E, 5% increase for others
- Insurance 3-10% increase
- Inflationary factors (increases of 5-6%)
- Adjustments for actual cost increases in excess of 2023 budget

Occupancy by level of care



Level of Care	October 24, 2023	January 2024 Budgeted	2024 Average Budgeted
Independent	82.0%	82.0%	86.1%
Assisted Living	74.0%	81.2%	85.7%
Memory Care	83%	95.0%	95.0%
SNF	96.0% (72 residents)	93.3% (70 residents)	94.7% (71 residents)

2024 Budget vs. 2023 Budget

	2024 Budget	2023 Actual Annualized	2023 Budget		
Net Operating Revenue	\$ 39.9M	\$34.1M	\$ 39.6M		
Expenses					
Salaries and Benefits	\$19.5M	\$20.9	\$20.9M		
Purchased Services	\$6.0M	\$5.7M	\$6.7M		
Management Fee	\$2.0M	\$1.7M	\$2.0M		
Utilities	\$2.6M	\$2.3M	\$2.2M		
Ancillary Costs	\$1.9M	\$0.8M	\$0.9M		
Insurance & Other	\$1.9M	\$1.7M	\$2.1M		
<u>Fixed Expenses</u>	<u>\$5.9M</u>	\$5.9M	<u>\$5.9M</u>		
Total Expenses	\$39.8M	\$39.0M	\$40.7M		
Net Operating Income	\$ 0.1M	(\$4.8M)	\$ (1.1)M		



O'CONNOR WOODS

Marketing and Outreach

- Increasing marketing budget \$250k
- Increased digital marketing
 - More competitive in search results "assisted living in Stockton"
 - Increase regional footprint for digital ads
- Increased strategic print marketing (Lodi, Galt, Brentwood)
- Offering more choice to prospective residents
- Marketing for both rental and entrance fee residents
- Maintaining inventory of move in ready units "showable & marketable"
- Golden Opportunity dropped Q4 2023
- Centralized call center for all sales leads



2024 Capital Budget

- \$3.0M potential 2024 capital spend
 - \$948k Routine Maintenance
 - \$53k Grounds
 - \$285k Cottage repairs phase 1 (roofs, siding, decks)
 - \$75k AL (carpet replacement)
 - \$100k Routine Technology (surveillance)
 - \$100k Unit Turns
 - \$100k Emergencies and unplanned
 - \$100k Vehicles
 - \$2.0M Capital Improvements
 - \$700k IL Unit Renovations
 - \$1.25M Main Clubhouse Entry Cover **

** Project evaluation in progress

Multi-year rate history



	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
INDEPENDENT LIVING	4%	4%	4%	3.90%	1.5% to 2.5%	2.5%	3%	2.5%	2.5%	2.5%	3%	3%	3%	3.75%	4%	5%	5%	7%
ASSISTED LIVING	5%	5%	5%	4%	2%	3%	4%	4%	3%	3%	5%	5%	3%	3.75%	4%	5%	5%	7%
MEMORY CARE										0%	5%	6%	3%	3.75%	6%	5%	5%	7%
SKILLED NURSING	4%	4%	5%	6%	4%	3%	4%	5%	4%	3%	4.5%	4.5%	3%	3.75%	4%	5%	5%	7%

Proposed 2024 Rate Increase

2024 Proposed Rate Increases:

Independent Living 6.9%
Assisted Living 6.9 & 9%*
Memory Care 6.9%
SNF 6.9%



^{*}AL base rate will increase 6.9%, level of care will increase 9%



Thank You!

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